| Performance Measures | | | | Baseline Data (if available) | | CV201E Taygets | CY2015 | Rating | |
|---|----------------------|--------|-------------------------|---------------------------------|----------------|----------------|-----------------------|---------------------------------|--------|
| Description | Formula ¹ | Weight | Data Provider | 2012 | 2013 | 2014 | CY2015 Targets | Accomplishments | Kating |
| SO 1: VIABILITY OF SOCIAL SECURITY IN | NSTITUTION SUSTAI | NED | | | | | | | |
| SM 1: Amount of Contributions | | 10% | SSS | 94.21 Billion | 103.01 Billion | 120.65 Billion | 128.50 Billion | 132.62 Billion | 10.00 |
| SM 2: Net Revenue | | 10% | 355 | 36.20 Billion | 38.36 Billion | 44.47 Billion | 38.00 Billion | 41.12 Billion ² | 10.00 |
| SO 2: EFFECTIVELY MANAGE THE FUND |) | • | | | | | • | | |
| SM 3: Return on Investments | | 10% | | 10.5% | 8.8% | 8.7% | 6.0% | 6.89% ² | 10.00 |
| SM 4: % of Operating Expenses to Charter Limit | | 5% | SSS | 62.7% | 57.0% | 52.3% | ≤70% | 52.4% ² | 5.00 |
| SO 3: IMPROVE CUSTOMER SATISFACT | ION | | | | | | | | |
| SM 5: ARTA Rating | | 5% | CSC | 79.28% | 82.66% | 87.13% | 90.00% | 88.50% | 4.92 |
| SM 6: 3rd Party Customer Satisfaction Survey Rating | | 5% | 3rd party social | | n/a | | Establish baseline | - | - |
| | | | research institution | | | | | | |
| SO 4: ADOPT A SERVICE QUALITY FRAM | <u>/IEWORK</u> | | | | | | | | |
| SM 7: Initial Implementation Date of ISSA Service Quality Framework | | 5% | SSS | | n/a | | November 2015 | Implemented in November 2015 | 5.00 |
| SO 5: IMPROVE COMPLIANCE BY EMPL | OYERS AND MEMB | ERS | | | | | | | |
| SM 8: % of the Number of Referred Delinquent Employer Accounts Filed in Court/PO/SSC, Collected or Settled | | 5% | SSS | | n/a | | 90% | 94.31% | 5.00 |
| SM 9: % of Paying Members over Labor Force (Employed less Workers in Government/ Government Corporations) | | 5% | SSS and PSA | 31.9% | 33.3% | 33.7% | 35.0% | 36.5% ² | 5.00 |

¹ Indicated in the Measure Profiles

COMSEC 2/23/16

²Interim



| Performance Measures | | | | | Baseline Data | | THE PERSON NAMED IN | CY2015 | |
|--|----------------------|--------|------------------|------|---------------|---------------|---------------------|----------------------|--------|
| Description | Formula ¹ | Weight | Data Provider | 2012 | 2013 | 2014 | CY2015 Targets | Accomplishments | Rating |
| SO 6: PROVIDE A CONDUCIVE MEMBER- | -CENTRIC ENVIRO | NMENT | | | | | | | |
| SM 10: Total Number of PE Centers (Cumulative) | | 5% | | n/a | 55 | 65 | 75 | 75 | 5.00 |
| SM 11: Number of Branches Created/Relocated (Cumulative) | | 5% | SSS | n/a | 12 | 45 | 60 | 63 | 5.00 |
| SM 12: Number of New Service Offices | | 5% | | 7 | 18 | 13 | 5 | 5 | 5.00 |
| SM 13: Transaction Volumes | | 5% | | n/a | 35.98 Million | 37.02 Million | 38.04 Million | 40.38 Million | 5.00 |
| SO 7: CAPITALIZE ON IT TO AUTOMATE | PRIORITY PROCES | | | | | | _ | | |
| SM 14a: Redesigned Registration | | 2% | | n/a | | | Pilot | Implemented in | 2.00 |
| and Coverage System | | | <u> </u> | | | | implementation | September 2015 | |
| SM 14b: Redesigned Accounts | | 0% | | n/a | | | in September | Piloted in | - |
| Management System | | | | | | | 2015 | September 2015 | |
| SM 15: Turnaround Time from | | 2% | | n/a | | | Establish | Baseline established | 2.00 |
| Collection (Contribution) List | | | | | | | baseline | (3.5 days) | |
| Submission to Posting | | | | | | | | | |
| SM 16: Additional Functionalities of | | 1% | SSS | | n/a | | September 2015 | Implemented the | 1.00 |
| the Web Services | | | | | | | | following online | |
| | | | | | | | | services: Sickness | |
| | | | | | | | | Notification and | |
| | | | | | | | | Technical | |
| | | | | | | | | Retirement Claim | |
| | | | | | | | | Application in | |
| | | | | | | | | September 2015 | |

¹ Indicated in the Measure Profiles

OMSEC 2/27/16

² Interim



3 5

| Performance Measures | | | Baseline Data | | | THE ISOME | CY2015 | | |
|--|----------------------|----------|------------------|-------------|-------|-----------|----------------|-----------------|--------|
| Description | Formula ¹ | Weight | Data Provider | 2012 | 2013 | 2014 | CY2015 Targets | Accomplishments | Rating |
| SO 8: ACHIEVE CHECKLESS PAYMENTS O | F BENEFITS | | | | | | | | |
| SM 17: % of All Initial Pension and | | 5% | SSS | 18.9% | 21.3% | 61.2% | 65.0% | 64.2% | 4.94 |
| Short-Term Benefit Payments | | | | | | | | | |
| Through Banks Instead of Checks | | | | | | | | | |
| SO 9: EXPAND THE QMS SCOPE FOR ISO | CERTIFICATION | | | | | | | | |
| SM 18: Number of Branches for ISO- | | 2.5% | | 0 | 0 | 4 | 4 | 6 | 2.50 |
| Certification (Registration Process) | | | | | | | | | |
| | | | SSS | | | | | | |
| SM 19: Manualization of Core | | 2.5% |] Γ | n/a | | 3 | 5 | 5 | 2.50 |
| Processes | | | | | | | | | |
| SO 10: BUILD A MORE STRATEGICALLY R | RESPONSIVE ORGA | NIZATION | | | | | | | |
| SM 20: Approval Date of the | | 5% | SSS | | n/a | | December 2015 | Approved in | 5.00 |
| Competency-based HR Framework | | | | | | | | December 2015 | |
| by the Social Security Commission | | | | | | | | | |
| ¹ Indicated in the Measure Profiles | | | | | | | | TOTAL SCORE | 94.86 |

²Interim

Certified Correct:

ELEONORÁ Y. CINCO

Date

ELVIRA G. ALCANTARA-RESEARE

2-10-16 Date

Vice President

Management Services and Planning Division

Senior Vice President

Controllership Group

Approved by:

EMILIO S. DE QUIRGO, JB.

President and CEO
Social Security System

JUAN B. SANTOS Chairman

Social Security Commission

2-73-16 Date

SEC 2/23/16